Registration number: 00606312

Light Aircraft Association Limited

Annual Report and Financial Statements

for the Year Ended 31 December 2024

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Company Information

Chairman

Mr E M Smith

Directors

Mr T Hardy

Mr D Mole

Mr C W A Holliday Mr I A Sweetland

Mr S Tilling

Miss C Dadswell

Company secretary

Mr D Mole

Registered office

Turweston Aerodrome

Nr Brackley Northamptonshire NN13 5YD

Auditors

Just Audit & Assurance Ltd

4 South Bar Street

Banbury Oxon OX16 9AA

Directors' Report for the Year Ended 31 December 2024

The directors present their report and the financial statements for the year ended 31 December 2024.

Directors of the company

The directors who held office during the year were as follows:

Mr T Hardy

Mr D Mole - Company secretary and director

Mr M B Z de Ferranti (ceased 20 October 2024)

Mr D J Millin (ceased 20 October 2024)

Mr E M Smith - Chairman

Mr B Davies (ceased 20 October 2024)

Mr C W A Holliday

Mr J P Brady (ceased 20 October 2024)

Mr I A Sweetland

Mr S Tilling

Miss C Dadswell

Principal activity

The principal activity of the company is that of a membership organisation.

Disclosure of information to the auditors

Each director has taken steps that they ought to have taken as a director in order to make themselves aware of any relevant audit information and to establish that the company's auditors are aware of that information. The directors confirm that there is no relevant information that they know of and of which they know the auditors are unaware.

Small companies provision statement

This report has been prepared in accordance with the special provisions relating to companies subject to the small companies regime within Part 15 of the Companies Act 2006.

Directors' Report for the Year Ended 31 December 2024

Chairman's Statement

On behalf of the Board I am pleased to report that the Association has had a successful year's operation: returning to profitability; re-establishing a full national Rally and making significant strides to improve process and service to members.

Financially, turnover grew in 2024 by 15% to £1.663m (2023, £1.437m) whilst cost of sales and administrative expenses rose by 7% to £1.634m (£1.529m) delivering an operating profit of £28.1k. Income from interest and investments delivered a further £48k resulting in a profit for the year of £76.1k. This represents a positive reversal of almost £140k against the loss incurred in 2023 and resulted in an increase in the Association's reserves to £963,357 (£891,241). Importantly it ensures that the Association is back on a stable financial footing; that reserves remain adequate to meet the requirements of the Association and we can invest where appropriate in improving services and facilities for members. The Board will continue its practice of increasing fees in line with inflation to maintain a balanced budget.

Behind the financial figures membership numbers have stabilised and LAA permit fleet numbers remain strong, both contributing to the growth in turnover. Nevertheless we face challenges both in terms of an aging demographic of membership and the economic pressures and time constraints which have seen a significant reduction in the registration of new projects. As with all businesses we face the current pressures on managing costs, most notably with a significant increase in insurance charges which will feed through in the 2025 year.

2024 saw the return of a full Rally, hosted at Leicester with support from Leicestershire Aero Club (LAC). The event provided a full range of activities, was blessed with fine weather, attracted members, enthusiasts and suppliers and rekindled the spirit of past rallies. We look forward to building on its success for 2025 and have our eyes set on celebrating the Association's 80th Anniversary in 2026. The event was financially successful but with LAA now holding all the cost and risk. As the accounts show it is approaching £90k to stage and it must not place an unacceptable financial strain on the Association.

During the year the board conducted a governance review, which reviewed the Association Rules, Director's Code of Conduct, reduced the number of Board sub-committees, refreshed their Terms of Reference and clarified the respective remits of the CEO and Board. As part of the ongoing process of reviewing and improving member services work commenced on a restructuring of the Permit Revalidation process subsequently implemented and delivering significant improvement for members. A membership survey was commissioned which was conducted in early 2025. This has been separately reported on. During the course of the

year the HQ team was strengthened and we also welcomed a number of new inspectors to the Inspector team who play a vital role in supporting members in keeping the LAA fleet airworthy.

It is with some regret that the Board took the decision to withdraw the LAA's membership from the Royal Aero Club during 2024. It was felt that the membership fees could not be justified in view of the limited benefits that the Association and members enjoyed. Elsewhere the LAA led by the CEO plays an active role in a large number of forums and Association groups that promote and represent general aviation interests across a range of issues and activities, be that policy and regulation, airspace matters, threats to airfields and protecting members interests given the increasing demands for segregated airspace from the unmanned aerial vehicle communities.

I close this report expressing the grateful thanks of the Board to the HQ staff team, inspectors, the many volunteers and the support of members without whom the Association could not function.

Light Aircraft Association Limited

Directors' Report of the Year Ended 31 December 2024

Approved by the Board onand signed on its behalf by:
Mr D Mole Company Secretary and Director
Mr E M Smith
Chairman

Directors' Report for the Year Ended 31 December 2024

Approved and authorised by the Board on 18/8/2025 and signed on its behalf by:

Mr-D Mole

Company secretary and director

Mr E M Smith

Chairman

Statement of Directors' Responsibilities

The directors acknowledge their responsibilities for preparing the Annual Report and the financial statements in accordance with applicable law and regulations.

Company law requires the directors to prepare financial statements for each financial year. Under that law the directors have elected to prepare the financial statements in accordance with United Kingdom Generally Accepted Accounting Practice (United Kingdom Accounting Standards and applicable law). Under company law the directors must not approve the financial statements unless they are satisfied that they give a true and fair view of the state of affairs of the company and of the profit or loss of the company for that period. In preparing these financial statements, the directors are required to:

- · select suitable accounting policies and apply them consistently;
- · make judgements and accounting estimates that are reasonable and prudent;
- prepare the financial statements on the going concern basis unless it is inappropriate to presume that the company will continue in business.

The directors are responsible for keeping adequate accounting records that are sufficient to show and explain the company's transactions and disclose with reasonable accuracy at any time the financial position of the company and enable them to ensure that the financial statements comply with the Companies Act 2006. They are also responsible for safeguarding the assets of the company and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

Independent Auditor's Report to the Members of Light Aircraft Association Limited

Opinion

We have audited the financial statements of Light Aircraft Association Limited (the 'company') for the year ended 31 December 2024, which comprise the Profit and Loss Account, Balance Sheet, and Notes to the Financial Statements, including a summary of significant accounting policies. The financial reporting framework that has been applied in their preparation is applicable law and United Kingdom Accounting Standards, including FRS 102 Section 1A 'The Financial Reporting Standard applicable in the UK and Republic of Ireland' (United Kingdom Generally Accepted Accounting Practice).

In our opinion the financial statements:

- give a true and fair view of the state of the company's affairs as at 31 December 2024 and of its profit for the year then ended;
- have been properly prepared in accordance with United Kingdom Generally Accepted Accounting Practice;
- have been prepared in accordance with the requirements of the Companies Act 2006.

Basis for opinion

We conducted our audit in accordance with International Standards on Auditing (UK) (ISAs (UK)) and applicable law. Our responsibilities under those standards are further described in the auditor responsibilities for the audit of the financial statements section of our report. We are independent of the company in accordance with the ethical requirements that are relevant to our audit of the financial statements in the UK, including the FRC's Ethical Standard, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Conclusions relating to going concern

In auditing the financial statements, we have concluded that the director's use of the going concern basis of accounting in the preparation of the financial statements is appropriate.

Based on the work we have performed, we have not identified any material uncertainties relating to events or conditions that, individually or collectively, may cast significant doubt on the company's ability to continue as a going concern for a period of at least twelve months from when the original financial statements were authorised for issue.

Our responsibilities and the responsibilities of the directors with respect to going concern are described in the relevant sections of this report.

Other information

The other information comprises the information included in the annual report, other than the financial statements and our auditor's report thereon. Our opinion on the financial statements does not cover the other information and, except to the extent otherwise explicitly stated in our report, we do not express any form of assurance conclusion thereon.

In connection with our audit of the financial statements, our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial statements or our knowledge obtained in the audit or otherwise appears to be materially misstated. If we identify such material inconsistencies or apparent material misstatements, we are required to determine whether there is a material misstatement in the financial statements or a material misstatement of the other information. If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact.

We have nothing to report in this regard.

Independent Auditor's Report to the Members of Light Aircraft Association Limited

Opinion on other matter prescribed by the Companies Act 2006

In our opinion, based on the work undertaken in the course of the audit:

- the information given in the Directors' Report for the financial year for which the financial statements are prepared is consistent with the financial statements; and
- · the Directors' Report has been prepared in accordance with applicable legal requirements.

Matters on which we are required to report by exception

In the light of our knowledge and understanding of the company and its environment obtained in the course of the audit, we have not identified material misstatements in the Directors' Report.

We have nothing to report in respect of the following matters where the Companies Act 2006 requires us to report to you if, in our opinion:

- adequate accounting records have not been kept, or returns adequate for our audit have not been received from branches not visited by us; or
- · the financial statements are not in agreement with the accounting records and returns; or
- · certain disclosures of directors' remuneration specified by law are not made; or
- · we have not received all the information and explanations we require for our audit; or
- the directors were not entitled to prepare the financial statements in accordance with the small companies
 regime and take advantage of the small companies' exemptions in preparing the directors' report and from
 the requirement to prepare a strategic report.

Responsibilities of directors

As explained more fully in the Statement of Directors' Responsibilities [set out on page 5], the directors are responsible for the preparation of the financial statements and for being satisfied that they give a true and fair view, and for such internal control as the directors determine is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, the directors are responsible for assessing the company's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the directors either intend to liquidate the company or to cease operations, or have no realistic alternative but to do so.

Auditor Responsibilities for the audit of the financial statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with ISAs (UK) will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

The extent to which our procedures are capable of detecting irregularities, including fraud is detailed below:

Independent Auditor's Report to the Members of Light Aircraft Association Limited

Our assessment focused on key laws and regulations the company has to comply with and areas of the financial statements we assessed as being more susceptible to misstatement. These key laws and regulations included but were not limited to compliance with the Companies Act 2006, United Kingdom Generally Accepted Accounting Practice and relevant tax legislation.

We are not responsible for preventing irregularities. Our approach to detect irregularities included, but was not limited to, the following:

- obtaining an understanding of the entity's policies and procedures and how the entity has complied with these, through discussions and sample testing of controls;
- obtaining an understanding of the legal and regulatory framework applicable to the entity and how the entity is complying with that framework;
- an understanding of the entity's risk assessment process, including the risk of fraud;
- · designing our audit procedures to respond to our risk assessment; and
- performing audit work over the risk of management override of controls including testing of journal entries and other adjustments for appropriateness, evaluating the business rationale of significant transactions outside the normal course of business and reviewing estimates for bias.

Whilst considering how our audit work addressed the detection of irregularities, we also consider the likelihood of detection based on our approach. Irregularities arising from fraud are inherently more difficult to detect than those arising from error.

Because of the inherent limitations of an audit, there is a risk that we will not detect all irregularities, including those leading to a material misstatement in the financial statements or non-compliance with regulation. This risk increases the more that compliance with a law or regulation is removed from the events and transactions reflected in the financial statements, as we will be less likely to become aware of instances of non-compliance. The risk is also greater regarding irregularities occurring due to fraud rather than error, as fraud involves intentional concealment, forgery, collusion, omission, or misrepresentation.

A further description of our responsibilities is available on the Financial Reporting Council's website at: www.frc.org.uk/auditorsresponsibilities. This description forms part of our auditor's report.

Use of our report

This report is made solely to the company's members, as a body, in accordance with Chapter 3 of Part 16 of the Companies Act 2006. Our audit work has been undertaken so that we might state to the company's members those matters we are required to state to them in an auditor's report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the company and the company's members as a body, for our audit work, for this report, or for the opinions we have formed.

Jonathan Russell F.C.A. (Senior Statutory Auditor) For and on behalf of Just Audit & Assurance Ltd, Statutory Auditor
4 South Bar Street Banbury Oxon OX16 9AA
Date:

Profit and Loss Account for the Year Ended 31 December 2024

	Note	2024 £	2023 £
Turnover		1,663,059	1,437,002
Cost of sales		(373,809)	(326,802)
Gross profit		1,289,250	1,110,200
Administrative expenses		(1,261,118)	(1,202,389)
Operating profit/(loss)		28,132	(92,189)
Income from investments		3,020	3,038
Other interest receivable and similar income		32,849	20,269
Amounts written off investments		12,105	5,162
		47,974	28,469
Profit/(loss) before tax	5	76,106	(63,720)
Profit/(loss) for the financial year		76,106	(63,720)

The above results were derived from continuing operations.

(Registration number: 00606312) Balance Sheet as at 31 December 2024

	Note	2024 £	2023 £
Fixed assets Tangible assets	6	21,768	19,639
Current assets Stocks Debtors Investments Cash at bank and in hand	7 8 9	13,454 75,256 995,371 281,903 1,365,984	14,728 89,899 964,033 221,857 1,290,517
Creditors: Amounts falling due within one year Net current assets Net assets	13	941,589 963,357	(421,316) 869,201 888,840
Capital and reserves Called up share capital Other reserves Retained earnings Shareholders' funds		100 287,430 675,827 963,357	100 289,379 599,361 888,840

These financial statements have been prepared in accordance with the special provisions relating to companies subject to the small companies regime within Part 15 of the Companies Act 2006.

Approved and authorised by the Board on 18/08/2015 and signed on its behalf by:

Ar D Molo

Company secretary and director

Ir E M \$mith

Notes to the Financial Statements for the Year Ended 31 December 2024

1 General information

The address of its registered office is: Turweston Aerodrome Nr Brackley Northamptonshire NN13 5YD

These financial statements were authorised for issue by the Board on

2 Accounting policies

Summary of significant accounting policies and key accounting estimates

The principal accounting policies applied in the preparation of these financial statements are set out below. These policies have been consistently applied to all the years presented, unless otherwise stated.

Statement of compliance

These financial statements have been prepared in accordance with Financial Reporting Standard 102 Section 1A smaller entities - 'The Financial Reporting Standard applicable in the United Kingdom and Republic of Ireland' and the Companies Act 2006 (as applicable to companies subject to the small companies' regime).

Basis of preparation

These financial statements have been prepared using the historical cost convention except that as disclosed in the accounting policies certain items are shown at fair value.

Revenue recognition

Turnover comprises the fair value of the consideration received or receivable for the sale of goods and provision of services in the ordinary course of the company's activities. Turnover is shown net of sales/value added tax, returns, rebates and discounts.

The company recognises revenue when:

The amount of revenue can be reliably measured;

it is probable that future economic benefits will flow to the entity;

and specific criteria have been met for each of the company's activities.

Tangible assets

Tangible assets are stated in the balance sheet at cost, less any subsequent accumulated depreciation and subsequent accumulated impairment losses.

The cost of tangible assets includes directly attributable incremental costs incurred in their acquisition and installation.

Depreciation

Depreciation is charged so as to write off the cost of assets, other than land and properties under construction over their estimated useful lives, as follows:

Asset class

Office equipment Other equipment Motor vehicles

Depreciation method and rate

15% reducing balance / 33% straight line 15% reducing balance / 25% straight line 25% reducing balance

Notes to the Financial Statements for the Year Ended 31 December 2024

Investments

Investments in equity shares which are publicly traded or where the fair value can be measured reliably are initially measured at fair value, with changes in fair value recognised in profit or loss. Investments in equity shares which are not publicly traded and where fair value cannot be measured reliably are measured at cost less impairment.

Interest income on debt securities, where applicable, is recognised in income using the effective interest method. Dividends on equity securities are recognised in income when receivable.

Cash and cash equivalents

Cash and cash equivalents comprise cash on hand and call deposits, and other short-term highly liquid investments that are readily convertible to a known amount of cash and are subject to an insignificant risk of change in value.

Trade debtors

Trade debtors are amounts due from customers for merchandise sold or services performed in the ordinary course of business,

Stocks

Stocks are stated at the lower of cost and estimated selling price less costs to complete and sell. Cost is determined using the first-in, first-out (FIFO) method.

Trade creditors

Trade creditors are obligations to pay for goods or services that have been acquired in the ordinary course of business from suppliers. Accounts payable are classified as current liabilities if the company does not have an unconditional right, at the end of the reporting period, to defer settlement of the creditor for at least twelve months after the reporting date. If there is an unconditional right to defer settlement for at least twelve months after the reporting date, they are presented as non-current liabilities.

Share capital

Ordinary shares are classified as equity. Equity instruments are measured at the fair value of the cash or other resources received or receivable, net of the direct costs of issuing the equity instruments.

Defined contribution pension obligation

A defined contribution plan is a pension plan under which fixed contributions are paid into a pension fund and the company has no legal or constructive obligation to pay further contributions even if the fund does not hold sufficient assets to pay all employees the benefits relating to employee service in the current and prior periods.

Contributions to defined contribution plans are recognised as employee benefit expense when they are due. If contribution payments exceed the contribution due for service, the excess is recognised as a prepayment.

3 Staff numbers

The average number of persons employed by the company (not including unpaid directors) during the year, was 15 (2023 - 14).

4 Auditors' remuneration

		2024 £	2023 £
Audit of the financial statements	D 10	6,500	5,320

Notes to the Financial Statements for the Year Ended 31 December 2024

5 Profit/loss before tax		
Arrived at after charging/(crediting)		
	2024	2023
	£	£
Depreciation expense	6,089	4,330

Notes to the Financial Statements for the Year Ended 31 December 2024

6 Tangible assets

	Furniture, fittings and equipment £	Other property, plant and equipment £	Total £
Cost or valuation			
At 1 January 2024	73,894	67,876	141,770
Additions	967	7,251	8,218
At 31 December 2024	74,861	75,127	149,988
Depreciation			
At 1 January 2024	61,259	60,872	122,131
Charge for the year	1,832	4,257	6,089
At 31 December 2024	63,091	65,129	128,220
Carrying amount			
At 31 December 2024	11,770	9,998	21,768
At 31 December 2023	12,635	7,004	19,639
7 Stocks			
		2024	2023
Other inventories	_	13,454	14,728
8 Debtors			
		2024	2023
Current		£	£
Trade debtors		25,189	36,138
Prepayments		33,317	40,029
Other debtors	_	16,750	13,732
	-	75,256	89,899
9 Current asset investments			
		2024	2023
		£	£
Other investments	=	995,371	964,033

Notes to the Financial Statements for the Year Ended 31 December 2024

10 Operating leases

The total future minimum lease payments under non-cancellable operating leases are as follows:

Note that the previous lease finished on 31 December 2021, however this was subsequently renewed on 1 January 2022 under the terms as disclosed below:

	2024	2023
	£	£
< 1 year	54,660	54,660
1 - 5 years	54,660	109,320
	109,320	163,980

11 Related party transactions

The company was controlled by its members throughout the year. There is no ultimate controlling party.

Notes to the Financial Statements for the Year Ended 31 December 2024

Directors' remuneration

The directors' remuneration for the year was as follows:

	2024	2023
	£	£
Remuneration	88,000	85,823
Contributions paid to money purchase schemes	4,650	3,998
	92,650	89,821

12 Other reserves

Fund	At 01/01/2024	Donations received in year	Funds used	At 31/12/2024
	£	£	£	£
HQ & Buildings Fund	144,305	-	-	144,305
Trophy Fund	9,447	-	(360)	9,087
Armstrong Isaac Fund	54,696	4,004	(5,593)	53,107
I Brewster Legacy Fund	80,931	-		80,931
	289,379	4,004	(5,953)	287,430

Description of Funds

HQ & Buildings Fund

Funds raised 2005-2008 including 'Buy a Brick' and other schemes to contribute to new LAA HQ building.

Trophy Fund

Funds allocated for maintenance and preparation of Club awards and Trophies.

Armstrong Isaac Fund

Funds initially allocated for pilot training scholarships, today used to fund up to five bursaries per annum. In 2017 £48,611 held on behalf of fund was transferred back to reserved account and £33,188 was received on closure of LAA ET.

Ian Brewster

Legacy of Dr Ian Brewster. No restriction on use.

13 Creditors

Creditors: amounts falling due within one year

Notes to the Financial Statements for the Year Ended 31 December 2024

	2024 £	2023 £
Due within one year		
Trade creditors	74,712	58,329
Taxation and social security	14,179	13,831
Accruals and deferred income	14,854	34,279
Other creditors	320,650	314,877
	424,395	421,316

Detailed Profit and Loss Account for the Year Ended 31 December 2024

	2024 £	2023 £
Turnover		
Membership income	585,483	554,257
Rally income	100,583	24,450
Permit renewal income	829,525	723,098
Publication income	80,565	96,652
Other income	66,903	38,545
	1,663,059	1,437,002
Cost of sales		
Opening stock	14,727	5,339
Purchases	7,847	8,428
Engineering expenses	23,103	20,974
Magazine expenses	196,367	221,254
Promotional events	167	10,940
Course expenses	31,240	14,888
Advertising and marketing	25,438	33,017
Rally costs	85,481	25,791
Inspector reviews	2,893	899
Closing stock	(13,454)	(14,728)
Cost of sales	(373,809)	(326,802)
Gross profit	1,289,250	1,110,200
Administrative expenses		
Wages and salaries (excluding directors)	620,009	541,690
Directors remuneration	88,000	85,823
Directors NIC (Employers)	11,579	10,049
Directors pensions (Defined contribution)	4,650	3,998
Contract staff costs	39,376	32,871
Staff training	22,285	23,094
Board and volunteer expenses	5,668	9,890
Rent and room hire	67,031	66,891
Buildings insurance	80,048	79,592
Liability insurance	40,853	38,403
Repairs and maintenance	1,623	3,995
Premises expenses	48,820	46,011
Telephone and internet	15,277	10,861
Staff expenses	10,987	17,164
Computer software and maintenance costs	42,175	31,709
Printing, postage and stationery	19,199	24,777
Trade subscriptions	11,834	19,042
Sundry expenses	4,904	6,553
Advocacy meetings and events	150	473

This page does not form part of the statutory financial statements. Page 18

Detailed Profit and Loss Account for the Year Ended 31 December 2024

	2024 £	2023 £
Auditor's remuneration - The audit of the company's annual accounts	6,500	5,320
Contractor costs	63,278	65,354
Management fees	1,221	1,095
Legal and professional fees	6,575	11,499
Irrecoverable VAT	14,888	27,691
Bank charges	28,099	34,214
Depreciation of plant and machinery (owned)	6,089	4,330
	(1,261,118)	(1,202,389)
Operating profit/(loss)	28,132	(92,189)
Income from other fixed asset investments	3,020	3,038
Other interest receivable and similar income	32,849	20,269
Increase in value of investments	12,105	5,162
	47,974	28,469
Profit/(loss) before tax	76,106	(63,720)